BARROW AFC

SEASON 20-21 RED AND GREEN PROTOCOLS
OPERATIONAL PLAN and RISK ASSESSMENT

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Plan Statement

The purpose of this Operation Plan is to outline the policies and procedures in place at Holker Street Stadium in respect of the EFL Matchday Protocols of July 2021 and with reference to the government 'Moving to step 4 of the Roadmap' Guidance of 19.7.2021. It also takes into account local authority and Public Health England guidance. This

All safety guidance should be dynamic and this document ensures we have a position for every eventuality should it occur this season. With this in mind, we have attempted to use this document to cover all eventualities should either RED or GREEN EFL Protocols be in force for season 21-22.

The basic principles retained within this plan have also been subject to a discussion in the meeting of Wednesday 14th July of the SAG group which included members of the Police force. Also in attendance were members of the SGSA.

Stage	Capacity	Notes
RED	2733	Review on a game by game basis. Consider limited away supporters in conjunction with Cumbria Police and SGSA. E-tickets only available for terracing.
GREEN	5200	As agreed by SAG in July 2021 meeting. Covid Protocols recommended by government and club.

Purpose of Steps

BAFC is aware of its duties under the Health and Safety at Work Act 1974 to ensure the Health and Safety of employees and non-employees. The information and processes contained in this document have followed the guidance obtained from the government and public health organisations. The club will ensure risk is reduced so far as is reasonably practicable and maintained at a reasonable level through the following management systems.

Management Policy and Hygiene Procedure. This policy has been drafted to communicate to the business an understanding of the risks, their duties and explain the processes and controls put into effect by the business to effectively reduce and manage those risks. Risk assessment will be used to identify actual controls and arrangements required to be put in place.

Risk Assessment and Control **(see appendix 1)** The business has carried out a COVID risk assessment identifying the potential hazards and where infection may spread. The purpose is to identify those at risk in particular the specified vulnerable groups and have in place document controls required to reduce the risk so far as is reasonably practicable and deemed acceptable by the club.

Education and Communication. The club will educate employees and those at risk through various means. This will include awareness training for the appointed COVID 19 officer and medical lead. Employees will be briefed on the virus and the necessary controls to reduce the risk. Clients and others will be educated on action required by them and the rules necessary through the use of signage, printed information and verbally upon arrival to site.

Monitoring and Review. The business will appoint a, Covid Operational Lead, COVID 19 officer and medical lead who will keep up to date with current government and EFL specific guidance so as to assist the club to comply with our duties in preventing infection spread and to ensure the health and safety of employees and non-employees.

This will be by way of regular checks and reviewing the effectiveness of the procedures and controls put in place by the club.

The club's Chief Executive Officer and Stadium Manager/ Safety Officer understand the duties placed upon them and will ensure so far as reasonably practicable the health and safety of employees and non-employees in connection with the business activities and services.

Purpose Of Guidance

The purpose of this guidance is to define a set of minimum standards and an operational plan for of all spectators and all those involved in the delivery of the matchday experience.

All existing government and Public Health England (PHE) guidance continues to apply unless otherwise specified. This guidance does not constitute legal advice or replace any Government or PHE advice; nor does it provide any commentary or advice on health-related issues. Competition Delivery Partners and other User Groups should seek independent advice prior to implementing any plan.

The COVID-19 pandemic continues to be a rapidly developing situation and it is likely that this guidance and the reference sources it refers to will be regularly updated.

All support staff and users of the stadium will be briefed on the contents of this Operational Plan in advance and on the event days.

Overview

BAFC are responsible for the management of the The Dunes Stadium, along with any event that takes place within the facilities on offer in the stadium. The club will ensure that any events taking place will be managed with safety above any other matters so far as is reasonably practicable, for club run events and private functions. The club has a mixture of directly employed staff and contractors who provide services to manage the stadium facilities.

BAFC is the holder of the safety licence and licencing certificates, copies of which are available to see and held on site as required. This Operational Plan will be made available to anyone who requires site of the content or where a request for a copy has been granted.

The Club's responsibilities for the safety of events are clearly set out and defined in the Safety Certificate and licences for the premises, copies of which are held on file and displayed in the required locations within the stadium. In addition to this the club has responsibilities under the Health and Safety at Work Act 1974 and other statutory legislation. This policy will ensure that all objectives for safety are so far as reasonably practicable met.

Match Day Policies

All match day policies have been reviewed considering the Covid-19 situation with specific policies being devised in relation to this if deemed necessary.

Covid-19 Officers

BAFC has taken the decision to appoint the below individuals, committed to ensuring a safe environment for all at the Dunes Stadium.

Covid Operational Lead – Steve Herbert Signed _____ Date 20.7.2021

Chief Executive – Levi Gill Signed _____ Date 20.7.2021

Social Distancing

Seating accommodation. The club has marked out the seating to be used accordingly and supplied to the SAG for agreement in respect of the **Red protocol being in force**.

The Brush Past. It is highly likely that, during the course of an event, spectators wishing to access their seats or leave their seats will need to pass in front of, or 'brush past', spectators from different social bubbles or support bubbles. Therefore, the club will be adopting control measures to mitigate the risks associated with this, including;

- Recommending spectators to turn their backs as they brush past other spectators, thereby avoiding face-to-face contact (Green, Red, Amber)
- Recommending all spectators to wear face masks or face coverings when seated and/ or when on the move and traversing (Red, Amber)
- Recommending that spectators, if able, remain in their seats throughout the event (Red, Amber)

This is detailed within the Code of Conduct which is thoroughly communicated prior to event days.

Standing accommodation.

- All spectators will be required to read and adhere to the relevant guides to conduct which are contained on the club website. This will include commitment to respond to requests to spread out or move to other areas. All information will be located within the BAFC website and located at the end of each stand within the stadium. It will be sent electronically to all those attending the match.
- Constant, close monitoring by stewards and CCTV as well as being proactive to prevent overcrowding

Management Planning

Stewarding Plan. **(see appendix 7)** The steward plan has been revised for these fixtures to take into consideration social distancing, queue management and circulation/ directional routes. The stewarding plan will mirror a 'normal' match day protocol for the maximum capacity of fans allowed into the stadium.

Ticketing. All ticketing will be cashless, in order to better maintain records of those attending the matchday,

Every season ticket holder will, prior to being allowed in the stadium for the first time, will be issued with the following information;

- Ticket Holder name on their season ticket
- Seating Block, Row and Seat Number (if applicable)
- Turnstile Entry Points
- Spectator Code of Conduct
- Parking Information

Car Parking. BAFC will be able to maintain the same car parking protocols and procedures as under normal circumstances. All individuals allocated a parking space will receive the relevant information, prior to the event day, in regard to this. However, the reconfiguration of the ground to meet EFL requirements means that some areas which were once available to the public are now for club and official visitor use only.

This will be communicated clearly to supporters attending the match.

Entry & Exit Routes. Please refer to appendices 2 and 3 for the entry and exit routes of staff, guests, teams and media. All supporters need to enter through the turnstiles for their allocated area and leave via the exit gates next to the turnstiles they entered through.

Recommended Spectator Circulation Routes

Area C: West Terrace- Spectators enter the Brian Arrowsmith Stand through turnstiles 8 and 9 and leave via gate 4. The front of stand walkway will operate a 2-way system social distancing

Area D: Brian Arrowsmith Stand (Main Stand) – Spectators enter the Brian Arrowsmith Stand through turnstiles 8 and 9 and leave via gates 5, 6 and 7. The front of stand walkway will operate a 2-way system social distancing

Areas E and G: East Terrace Uncovered Away**-** Spectators enter the East Terrace through turnstiles10 and 11 and leave via gate 7. The front of terrace walkway will operate a 2-way system social distancing

Area H: Holker St Covered Away**-** Spectators enter the Holker St End through turnstiles10 and 11 and leave via gate 7. The front of terrace walkway will operate a 2-way system social distancing

Area J: Holker St Covered Home- Spectators enter the Holker St End through turnstile 1 and leave via gate 1. The front of terrace walkway will operate a 2-way system social distancing

Area L: Uncovered Popular Side Terrace- Spectators enter the Popular Side through turnstile 2 and leave via gate 1. The front of terrace walkway will operate a 2-way system social distancing

Area M and N: Popular Side Terrace- Spectators will be encouraged to enter the Popular Side through turnstiles 3,4 and 5 and leave via gate 2. The front of terrace walkway will operate a 2-way system social distancing

Areas O and P: Popular Side Terrace- Spectators will be encouraged to enter the Popular Side through turnstiles 5 and 7 and leave via gate 3. The front of terrace walkway will operate a 2-way system social distancing

Amenities and Premises

While operating under the Green Protocol for 21-22, all amenities will be open within the ground. Amenities have been increased to support supporter choice and control measures are in place to ensure that overcrowding does not take place.

In terms of the Red protocol, amenities access will be gradually reduced in full consultation with the SAG, Police, Barrow Borough Council and all other stakeholders.

Sanitisation and P.P.E

Sanitiser Stations: Fixed hand sanitising stations will be placed near each set of turnstiles. A steward will also be employed at each set of turnstiles equipped with sanitising spray, blue roll and anti-bacterial wipes to thoroughly wipe down the turnstiles every 15 minutes. Paying particular attention to parts of the turnstile with high contact. Waste bins will also be provided at each sanitising station with the purpose of providing stewards and spectators with a suitable method of disposing of used blue roll, wipes, masks, gloves etc. This will be collected and disposed of following each fixture by the cleaning team.

Spectator PPE: Due to the entry points and concourses being in the open air, It will be recommended that supporters consider others by wearing face coverings whilst moving during the game. However, if the protocol is Red, BAFC will insist on the wearing of facemasks when traversing, unless spectators have a health-related reason for not wearing face coverings.

Disabled Spectators: BAFC is aware of the specific needs some supporters may have. The club also understands that any control measures or procedures introduced to implement social distancing and COVID-19 protection should not in any way compromise the rights, or the quality of experience for disabled spectators or any vulnerable individuals present at the sports ground during an event. Therefore, the club has taken the decision to make contact with all known disabled supporters at the process of issuing their tickets to ensure they are aware of the safety protocols in place and if there are any further measures they made need to adhere to themselves that we may need to be aware of.

Signage: Signage will be in place to ensure that so far as reasonably practicable, movement around the stadium will assist with the social distancing measures currently in place. It will also enable those unfamiliar with the stadium to navigate with ease and follow the protocols set out by BAFC. The club will be adhering to one-way flows where necessary and has invested considerably in the necessary signage to easily and clearly indicate this.

Cleaning. A full clean of the stadium (including benches, control room, staff areas, media areas etc.) will take place prior to each match day and at the end of each match. Special attention to be paid to high contact surfaces such as door handles and light switches, these shall also be cleaned in game.The hours of the in-house cleaning professional have been doubled to fulltime.

Appendix five details the cleaning regime that will be implemented in advance of the fixtures, during and post-match days. All match day cleaning will be completed on the morning following a game except where an emergency occurs.

In all cases the club will adhere to the current guidance requirements as issued by the Government cleaning guidelines for non-healthcare settings

Isolation Room. The designated isolation room for these fixtures will be the lounge room under the Brian Arrowsmith Stand at each home game All stewards will be briefed to direct to that area and this will also form part of the pre-match officials briefing.

PPE. BAFC will be recommending staff working within enclosed spaces wear the appropriate PPE, for example, face coverings.

Social Distancing. All personnel will be reminded of their own responsibilities on this matter.

Stadium Operations Planning

Supporter Liaison and Information

It is imperative that communication prior to events are clear and informative for fans. Barrow AFC will use a number of avenues, including through the Supporters' Liason Officer. This plan will be available to all supporters on the club website. There will website articles to support understanding. The SLO will feed supporters' views into the Covid Group, which also includes the Bluebirds' Trust Director. There will be an online Q and A event prior to the first home match of season 2021-22 on 23.72021.

Pre-Event- First Home Game

There has been a staff event and presentation from the CEO, Stadium Manager and Covid Operational Lead. Also present was the Supporters' Liaison Officer and Police Liaison Officer supported the event planning.

Pre-Event (General)

Pre-Event Checks: As per normal circumstances, the standard routine 48-hour checks will be conducted. This will also stand for the event day checks along with the completion of all appropriate documentation. It should be noted, the event day checks will be completed at least 3.5 hours before kick-off to comply with the Red Zone enforcement.

Communication: The club have and will continue to liaise thoroughly with all SAG members, particularly the SGSA, Cumbria CC, Cumbria Constabulary and the EFL. There will also be significant pre-event communication with the away team to ensure clarity on all operational plans and protocols in place at Holker Street Stadium prior to their arrival.

The relevant people will all communicate at least 48 hours prior to every home fixture to discuss the operation plan and any changes that may have occurred to ensure the club remains in line with Government guidance. It also provides an opportunity for departments to voice their concerns, discuss good practices and ensure clarity on all areas. An operational sheet will contain key information on arrivals of players and officials and offer the opportunity.

Event Day

Stadium Zones. To comply with EFL requirements, the Dunes Stadium has been separated into zones as follows **(appendix two)**

Accreditation. In conjunction with the zoning of the stadium, all staff and guests of both clubs will be expected to wear an event pass for the Red Zone and if working within the stadium.

Stadium Protocols for Players, Officials, Staff and Matchday Visitors

All players and staff will be encouraged to travel in their own cars as far as possible unless under Red Protocol, where it will be mandatory. If sharing, tit is recommended they wear face coverings. Players are advised to ensure they are regularly cleaned between training and matches. Hand sanitisers are strategically placed throughout the ground, including at all staff entrances.

The SAG and the club will have discussed transport options to and from the stadium to determine how supporters travel to matches at the Holker Street Stadium. From previous assessment by club officials, it was concluded there would be no excessive pressure placed on the public transport system.

Plans for changing rooms and showering arrangements, including numbers of occupancy and arrangements in place to ensure adherence to Covid19 regulations should the club move within the Red Protocol. If this is the case, amenities within the Cross Bar building will once again be repurposed to increase changing room opportunities.

Players and Football Staff, Changing and Showering

Green Protocol

Away Team Access, Changing and Showering

The Home Team will park in designated spaces behind the Popular Side and proceed to the exit gate beside Disabled Area A. The Away Team will alight from the bus at the Club Reception and proceed through the same gate on to the West Terrace. Both teams will proceed through the right-hand side of the players' tunnel and then to their respective dressing rooms, which have been redesigned in the close season to meet EFL eague requirements.

Red Protocol

Changing

The Home Team will enter from the ASDA gate. They will be asked to wear face coverings throughout.

The Home Team will proceed through the left-hand side of the players' tunnel up the stairs to the X Bar. Players will use the Cross-Bar Area which has space for 30 adults socially distanced. Physio Bench and equipment will be in the Cross-Bar Area. No boots may be worn in the X Bar Area

Showering

Four showers will be available at a given time to provide social distancing. After the match, a member of the Home Team Medical Staff will direct groups of 4 to and from the Home Dressing Room Showers downstairs.

Away Team Access, Changing and Showering

The Away Team will alight from the bus at the Club Reception and proceed through the gate on to the West Terrace. They will be asked to wear face coverings throughout.

The Away Team will proceed through the right-hand side of the players' tunnel and turn right into the corridor. They will then enter the Study Centre, which has 20 spaces for adults to change, socially distanced. The away team may also use 5 spaces in the Away Dressing Room which will also contain their Physio Bench.

Plans for PPE, especially facial coverings

· We ask that facial coverings are recommended at all times except the following:

1) When players are warming up in their designated areas or playing I the match itself.

2) Where players are consuming food and drink provided

3) When Directors are in their designated room, pre match and at half time

All food provided will be packaged as a packed lunch with sandwiches in separate packages. Self Service teas and coffees will be available in the Home and Away Directors' areas along with hand sanitizers and wipes.

Questionnaire which details quarantine guidance. A declaration is provided for both secretaries by e-mail and will be provided on entry. Entrants will be temperature checked

Plans for Scouts

Scouts will enter through the Asda Gate in Parking Area B, then walk round to register at the Club Reception. It will be recommended they wear face coverings when traversing to their directed seats in the Main Stand.

Plans for Directors

Directors and guests come to Club Reception where they will be issued with a pass. They will be escorted to the Directors' Room under the Main Stand and then to designated seats in the Directors' Box.

Plans for Match Officials:

Match officials will park in the club car park on Wilkie Road. They will pass through reception and will be escorted to the referees changing room via the corridor from reception to the player's tunnel. At the end of the game they will depart via the same route

Group Access Times of Entrance

Group	Entry Point	Times for 3pm Kick Off	Times for 7.45pm Kick Off
Ground Staff	**Asda Gate**	10am	3pm
Barrow AFC Club Staff	**Asda Gate**	10am-12pm	5pm
Away Kit Manager	**Gate Outside Main Reception**	12.30pm	5.30-6pm
Home Team (Players & Staff)	**Asda Gate**	1:15-1:30pm	6-6.15pm
Away Team (Players & Staff)	**Gate Outside Main Reception**	1:31 - 1:45pm	6.16 -6.30pm
Match Officials	**Main Reception**	1-1.30pm	6-6.30pm
First Aiders	**Asda Gate**	1.30pm	6.15pm
Media & PA Announcer	**Main Reception and Asda Gate as directed**	1pm	6pm
Stewards	**Asda Gate**	1.15pm	6.15pm
Directors and Officials (Both Clubs)	**Main Reception**	1.30-2pm	6.30-7pm
Spectators	**Encouraged**	From 2- 3.05pm	From 6.30-7.45pm

Anybody arriving early will be asked to wait until the allotted time to enter the stadium.

Spectator Access and Egress

The club will also be communicating reminders on social media for spectators to be conscious of peak arrival times and the potential congestion arriving at the typical 15 minutes prior to kick off may cause.

Face Coverings

It is recommended that face coverings be worn as per the government guidelines at the time.

Red Protocol -Medical Questionnaire and Screening

When the RED protocol is in operation, it is a condition within the Spectators Code of Conduct that by purchasing a ticket/ entering the stadium, the spectator is confirming that they are currently not displaying any COVID-19 symptoms and agree that if they or any other member of their party do develop COVID-19 symptoms in the interim, that they will not attend the event.

BAFC will also communicate that it expects all spectators to carry out their own personal risk assessment, taking into consideration not only their age, health status and clinical vulnerability, but also, if booking for other people, the age, health status and clinical vulnerability of those individuals .

Table During RED Protocol

Attendee	Medical Questionnaire
Home First Team Players	Yes
Home First Team Staff	Yes
Away First Team Players	Yes
Away First Team Staff	Yes
Match Officials	Yes
Home Directors	Yes
BAFC Red Zone Staff	Yes

BAFC Staff	Yes
Stewards	Yes

Cleaning:

In-house cleaners will be directed for each fixture with the purpose of continuously sanitizing high contact public areas, including toilets, door handles etc.

The club has taken the decision to purchase 24 fixed hand sanitizing stations, including at least one at each set of turnstiles. Along with this, the turnstile steward will be equipped with blue roll, gloves and sanitizing spray and instructed to sanitize the turnstiles every 15 minutes, focusing on high contact areas. A waste bin will also be next to the hand sanitizer station to allow the turnstile watcher to dispose of the used blue roll. This also allows spectators to discard any used masks/ wipes. These bins will be collected by the cleaning team following the commencement of the fixture and disposed of accordingly.

The club's staff will be detailed to monitor and check for any unauthorised access attempts into the stadium, the CCTV operative will be monitoring images as back up to the onsite security. Where required the Police Liason Office will be contacted and requested to intervene if absolutely necessary.

In addition, the matchday flow of spectators around the ground has been carefully planned to ameliorate any potential overcrowding. If the Club moves towards a RED protocol situation, we will review the

Presently, there is no requirement for SPS services however, the club will be in constant communication with the Police should this change.

Post Event

Stadium Exit. All spectators and personnel should endeavor to, once within the stadium, not leave their seat/ standing accommodation, until they are departing for home. Everybody must exit the stadium via the exit gate adjacent to their entry point/ turnstiles. Again, it is the responsibility of every individual to be aware of their responsibilities in relation to social distancing at all times.

Cleaning. Following the event, a full deep cleaning of the red zone will take place. Special attention will be paid to high contact surfaces such as door handles, light switches etc.

BAFC has also taken the decision, post-match, to sanitize all stand seats and crush barriers using the spray bottles which are also used for the sanitization of the goal posts, nets and corner flags etc.

Safety & Security Operations

Stewarding Plan. As discussed in the 'Management Planning' section, the stewarding plan has been completely revised for these fixtures with focus being around recommendation of social distancing, queue management and circulation/ directional routes. For games within the RED protocol with limited spectators we will still refer to the current full capacity safety certificate plan.

Steward PPE. It is recommended stewards wear face coverings at all times whilst in close proximity of spectators. The normal high visibility bibs must also be worn. The club will ensure these are washed prior to every fixture and "quarantined" for 72 hours after each fixture.

. The steward will ask any personnel bringing large bags, to open the bag and conduct a visual search, asking the owner to move items within the bag if needed. The steward will endeavour to check the bag with as little or no contact if possible. The steward must change their gloves upon every bag searched with physical contact.

Safety Brief: The brief will take place following all stewards signing in the Fanzone Area– this will be sanitised post briefing before spectators arrive in the stadium.. Stewards will enter the stadium through the Asda Gate. Then be deployed to their positions without entering a Red Zone under any circumstances (with the exception of the designated tunnel stewards).

Fire Marshal: The Stadium Manager will act as Fire Marshall for all competitive first team fixtures held at the Holker Street Stadium. They will be responsible for conducting the usual fire checks prior to the event and will be expected to attend the site of any fire alarms that may occur.

Matchday Procedures

Green Protocol

If the club is working within the green protocol, normal PGMOL procedures prior to the pandemic will apply and with the EFL Matchday Protocols 2021-22

RED Protocol

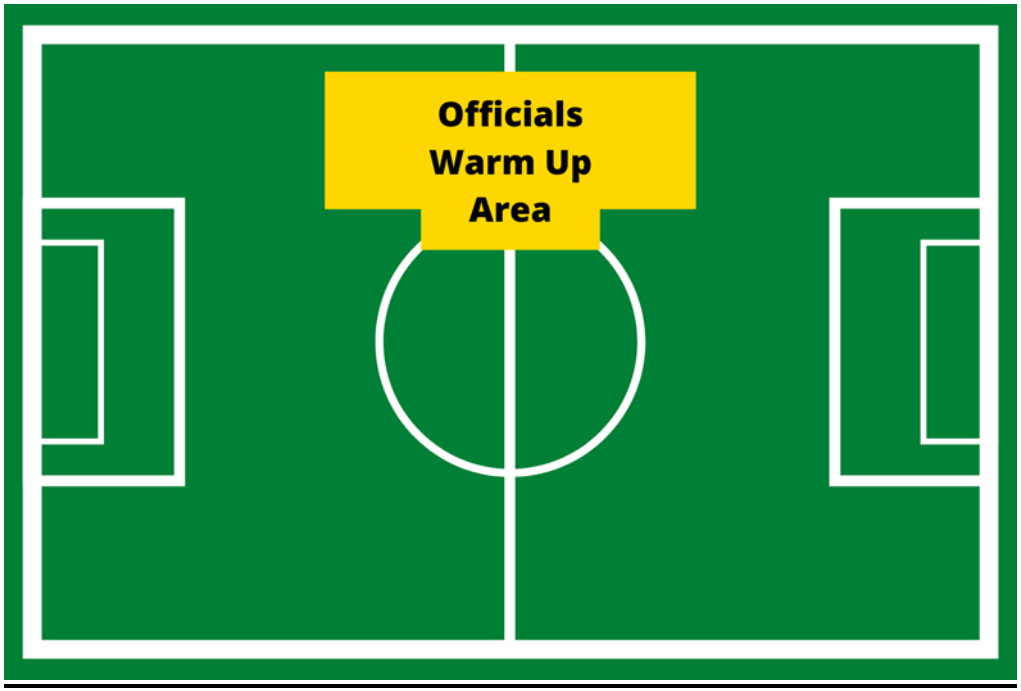
Pre-Match referees briefing:

This will take place in the centre circle at 14:00. Match officials, both managers and both captains should attend.

A paper team sheet will be provided by each club in line with the latest EFL guidelines. This will be left for the Club Secretary in the area provided at the divide of the Amber and Red Zones in the Cross Bar building.

Match Officials Warm Up:

Match officials will be designated a warm up area, this area is marked below.



Technical Areas:

Green Protocol will be complaint with EFL Guidelines pre-pandemic

Red Protocol

Seating in technical areas may be limited due to social distancing; seats which may be used will be clearly marked.

Additional seating will be available to both teams and on benches to either side of the dugout which will be disinfected and covered until kick off.

Ground Staff:

Green Protocol

will be complaint with EFL Guidelines pre-pandemic except staff will have the wearing of face masks encouraged

Red Protocol

Ground staff will access the pitch from the gate in the South West corner of the ground. They will wear face masks.

Medical Room- Green

The medical room will be for the use of both teams.. A medical bed will be available for the away team in their dressing room. Face masks/coverings must always be worn whilst in the physio room.

Medical Room- Red:

The medical room will be for the sole use of Barrow AFC (unless there is a medical emergency). Only one player and a physio may be present at any one time. A medical bed will be available for the away team in their dressing room. Face masks/coverings must always be worn whilst in the physio room.

Entering/Leaving the Pitch- Green

Green Protocol will be complaint with EFL Guidelines pre-pandemic

Entering/Leaving the pitch Red:

Both teams will enter the pitch via the players' tunnel which will be cordoned off down the middle to allow for social distancing. The away team must enter the pitch for their warm up between 14:05-14:10 and leave by 14:45.

Barrow AFC will enter the pitch for their warm up between 14:10-14:15 and will leave between 14:45-14:50.

Match officials may enter/leave the pitch at their discretion in line with EFL guidelines.

At half time and full time teams should ensure social distancing is followed whilst leaving the pitch at half time and at a full time.

Coin Toss/Fair Play/ Post Match Handshakes- RED:

Fair play handshakes will not take place before the game, players should enter the field of play and take their start positions.

Captains will join the referee in the centre circle for a socially distanced coin toss.

After the games players and staff should refrain from shaking hands and should leave the pitch immediately.

Tunnel Area. **Social distancing measures must be adhered to at all times within the tunnel area. However, due to the staggered arrival times and changes in dressing room arrangements the pressure on this area has been significantly reduced. Confirmation with the match officials on the walk out plan details will be conducted during the safety briefing.**

Technical Area. **The technical area for each team has been expanded to enable adherence to social distancing measures during the event. The areas will be clearly marked to indicate this expansion. Players and staff will be asked to sit 2 seats apart, this will be indicated with a marking on each available seat for use. All seats will be disinfected. Non-essential staff will be asked to locate in the red zone by the changing room areas.**

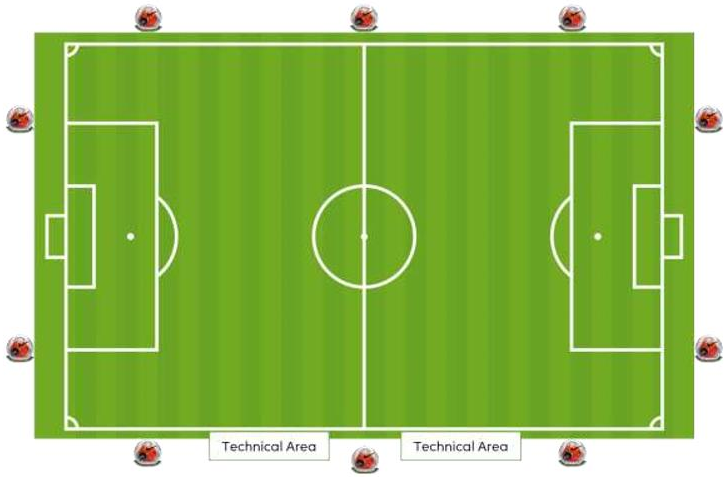
In the event of a dismissal from the technical area, the individual must go back within the red zone close to the changing rooms, or if instructed by the match official, into the changing room.

Team Sheet Exchange. **The Team Sheet Exchange will take place at least 75 minutes prior to kick off. This has been agreed to take place in the tunnel area outside the away changing room with one member from each team present observing social distancing at all times.**

Warm Up. **Each club must ensure coaching staff responsible for the warm-up are familiar with the procedures, and that all warm up areas are clearly marked**.

Substitution Boards. BAFC will endeavour to ensure that the substitution board have been thoroughly disinfected prior to use.

Ball Retrieval. The club will adopt the EFL recommendations of replacement balls strategically placed around the pitch perimeter as demonstrated below.



During Red Protocols, the club will be utilising stewards to retrieve any balls from the stands. All stewards will ensure that any balls that have entered the stand and made contact with a supporter will be sanitized prior to being returning to the field of play.

Drinks Break. In the interest of player welfare, if a drinks break is taken, each team will ensure players will drink form their own water bottles and adhere to social distancing during each break. In accordance with obligations, players shall be provided with their individual drink pitch-side.

Anti-Doping. The BAFC Community Office will be provided for any anti-doping arrangements. This complies with all requirements.

Media Procedures

Communication. Prior to each competitive, first team fixture, an extensive media pack will be sent electronically to all those approved to attend. This will be conducted by the Media Manager and will ensure all those attending are aware and prepared for the changes to normal operation, including entrances, arrival times, entry requirements, required equipment etc.

Arrival and Entrance

Please refer to the Stadium Entry section for designated arrival times. Again, any personnel arriving early will be asked to return to their cars until their arrival time.

Accreditation. All media personnel external to the home club media department will gave to apply through the EFL Data Co System to attend the fixture. All accreditation applications will be reviewed and subsequently approved by BAFC Media Manager. Following approval, all successful applications will receive an email and match information pack containing relevant information from this document. All personnel will be issued with their match accreditation upon producing their EFL Match ID card on arrival. Again, accreditation issues must be worn at all times!

Maximum Capacities: **Detailed below are the maximum allowances for each media category when Red Protocol is in place.**

WRITTEN PRESS	
Nationals	2
Regionals	1
Agencies	3
Data Partners	3
PHOTOGRAPHERS	
Home Club	1
Away Club	1
Shuttershock (EFL Partner)	1

National Agencies	2
CLUB MEDIA	
Home Club	2
Away Club	2
RADIO	
Home Club BBC	2
Away Club BBC	2
National BBC	1
Independent Radio	1
TalkSPORT	1

Seating Plan: A seating plan will be done on a match by match basis, inclusive of dedicated seat numbers for media personnel. Once all accreditation applications have been reviewed and approved, Media will complete the below table including agencies and names and will submit this as part of the Dunes Stadium Events Doc for each fixture behind closed doors.

Seat	**Name**	**Company**
PRESS BOX		
PHOTOGRAPHERS (PITCHSIDE)		
1		
2		
3		
4		
5		
6		
7		
8		
9		
(MEDIA OVERSPILL)		

Post-Match Interviews. All post-match interviews will be co-ordinated by BAFC's Media Manager. There will be two styles of interviews conducted. Pitch side interviews will be conducted in the Uncovered Away East Terrace area. All media must remain in that area with the interviewees standing on the pitch, all conforming to recommended social distancing guidelines where applicable.

ALL MEDIA INTERVIEWS WILL BE CONDUCTED OUTSIDE IN A DESIGNATED AREA THEREFORE A 'PURPLE ZONE' as outlined in the 21-22 EFL GUIDANCE IS NOT REQUIRED

Medical Procedures

Medical Plan. Please refer to the original Medical Plan for all specifics in relation the medical protocols. Listed below are all the amendments to the existing plan, to adhere to the red protocol.

Stretcher Bearers. As normal, the clubs will be employing 4 stretcher bearers. They will be situated in the First Aiders area at the side of the Broan Arrowsmith Stand,

Stadium Entry. If Red Protocol is in force, all non-first team medical personnel will be required to enter the stadium at Reception subject to a temperature check and medical questionnaire. Under no circumstances will personnel be allowed into Red Zones to gain access to their positions.

Crowd First Aid. The club will not be employing a crowd doctor, as per the Green Guide Sixth Edition, crowd doctors not being required for crowds under 2000. The club will provide at least four in-house first aid staff

Entering the Field of Play. All medical staff will be donned in the appropriate FFP3 PPE, prior to entering the field of play. They will be expected to wear this at all times and should they find the need to leave their environment, remove and replace this PPE.

Appendix 1- Risk Assessment

This adapted risk assessment will apply, however it is dynamic and subject to change in discussion with the relevant stakeholders.

Barrow AFC

Stadium Operations

Covid-19 Operational Risk Assessment

Green and Red Protocols

Travel to/arrival at the stadium:

Hazard / Consideration	Control measures / steps taken to reduce risk to the lowest possible level	Further Actions / Comments	Mitigation Score: COMPLETED (2) IN PROGRESS (1) NOT IN PLACE (0)
Spread of COVID-19 whilst arriving at the Dunes Stadium	1. Where possible, players & staff and all attending fixtures should travel individually in their own vehicles. 2. Cars should be cleaned regularly with wipes, with specific consideration to high contact areas such as door handles, the gearbox and the steering wheel. 3. Access to the ground will be monitored and Red Zone Access will be limited to those on lists provided by the home team, away team, PGMOL and EFL. 4. Prior to arrival of all match day personnel, all indoor changing areas, technical areas, touch points and high use areas such as our club reception will be cleaned. 5. Face coverings are recommended whilst arriving at the Dunes Stadium. 6. All attendees may be required to confirm, and sign, that they are free of Covid symptoms by reading a short questionnaire, subject to forthcoming guidance from the DCMS and EFL 7. All entrants will be encouraged to use hand sanitizer on arrival. 8. Different groups of attendees will be given set arrival times and will be encouraged to enter the ground via different locations..	• All those attending fixtures at the Dunes Stadium should keep up to date with the latest government advice and guidelines in regards to travel. • Barrow AFC will provide regular updates to their players & staff regarding COVID procedures. A copy of this risk assessment will be made available to all attendees to the stadium. • The club will have an awareness of any potential effects these measures will have on the mental health of our employees. • All actions by Barrow AFC will be based on guidance from the EFL in relation to First Team Match Day Protocols 20-21	2 2 2 2 2 2

Whilst In the Stadium:

Hazard / Consideration	Control measures / steps taken to reduce risk to the lowest possible level	Further Actions / Comments	Mitigation Score: COMPLETED (2) IN PROGRESS (1) NOT IN PLACE (0)
Spread of COVID-19 whilst in the Dunes Stadium.	1. The stadium will be split into zones as indicated in the diagram on the following page. 2. The red zone will be restricted to players, officials and essential match day staff. Accreditation will be provided for this zone and all entrants may be asked to submit to a health questionnaire. Accreditation must be worn in this area except by players & match officials when warm ups begin. Face coverings 3. The amber zone will be for club office & admin staff, guests and members of the media. Anyone in the amber zone must visit the main reception for accreditation	• Guidance for players & staff will be updated as and when new information and government guidelines are made available. • Barrow AFC will provide regular updates to employees. • A copy of this risk assessment will be made available to all attendees to the stadium. • Barrow AFC will be aware of any potential	2 2 2

	and must undergo a health questionnaire and temperature check. Accreditation and face coverings must be worn at all times whilst in this area. 4. Hand sanitizer and hand washing facilities will be located around the stadium and stock will be frequently replenished. 5. Posters remind attendees of Covid symptoms and prevention methods will be on display around the stadium. 6. Clear signage in regards to zone boundaries will be on display around the stadium. 7. A “red room” will be available to isolate any attendee who presents with symptoms whilst attending a fixture. 8. A full deep clean of the stadium will take place prior to each game. 9. After each game, the stadium will be cleaned in accordance with annex 3 of the RTTP.	effects these measures will have on its employees. • Signage from the Government and Public Health England will be used around the Stadium. • All actions by Barrow AFC will be based on guidance from the EFL in relation to First Team Matchday Protocols 21-22	2 2 2 2 2 2

Spread of COVID-19 whilst entering/leaving the Dunes Stadium.	1. Each group of attendees (home team/away team/officials/media/spectators etc.) will be allocated different entry times and entry points. 2. The home team will enter via the gate in the SW corner of the stadium, parking in the popular side car park. 3. The away coach will park in front of the main reception and players will enter the ground via a designated gate outside reception. 4. Home and away players will not mix whilst entering the stadium if under Red Protocol 5. Match officials will use a separate entrance into the main reception, before being directed to the referees changing rooms 6. Teams will use the same designated routes to exit the ground at the end of the game. 7. Face coverings are encouraged unless medically exempt, whilst entering and leaving the stadium. 8. Hand sanitizing stations will be located next to each entry/exit point and can be used whilst arriving and leaving.	• Guidance will be updated as and when new information and government guidelines are made available. • Barrow AFC will provide regular updates to employees as and when new information is available. • A copy of this risk assessment will be made available to all attendees to the stadium. • Barrow AFC will be aware of any potential effects these measures will have on their employees. • All actions by Barrow AFC will be based on guidance from the EFL in relation to 2021-22 Guidance • A Spectator Access And Egress Plan ensures safe entry and exit	2 2 2 2 2 2

Match Officials:

Hazard / Consideration	Control measures / steps taken to reduce risk to the lowest possible level	Further Actions / Comments	Mitigation Score: COMPLETED (2) IN PROGRESS (1) NOT IN PLACE (0)
The risk of match officials contracting Covid-19 whilst at the Dunes Stadium	1. Match officials will follow PGMOL guidance when travelling to fixtures. 2. Match officials will park in the club car park outside reception to minimize their interactions with other people whilst entering the stadium. 3. Match officials will be escorted to the changing rooms upon production of photo ID, where their accreditation will be waiting for them. 4. Hand sanitizing and washing facilities will be available in the referee's room. 5. Match officials will be sent a copy of the clubs stage three policies at least two days ahead of the game. 6. The pre-match briefing with both	• Guidance for players & staff will be updated as and when new information and government guidelines are made available and adapted with reference to Covid 19. • Barrow AFC will provide regular updates to players & staff regarding COVID procedures. A copy of this risk assessment will be made available to all players and staff. • Barrow AFC will be aware of any potential effects these	2 2 2 2 2

	captains and managers will take place in a social distanced manner outside in the centre circle. 7. Match officials will be allocated a warm up area which will be off limits to both the home and away team. 8. The fourth official's substitution board will be disinfected before each game, at half time and after the game. 9. The referee assessor and coach will be provided with socially distanced seating if we are within the scope of the RED protocol.	measures will have on their employees. • All actions by Barrow AFC will be based on guidance from the EFL in relation to stage 3 – the return of competitive matches behind closed doors. • Barrow AFC will follow the guidance issued by the PGMOL in relation to the return of competitive matches behind closed doors.	2 2 2

During The Game:

Hazard / Consideration	Control measures / steps taken to reduce risk to the lowest possible level	Further Actions / Comments	Mitigation Score: COMPLETED (2) IN PROGRESS (1) NOT IN PLACE (0)
The spread of Covid-19 during fixtures at the Dunes Stadium (RED PROTOCOL)	1. Both teams will enter the pitch at separate times for the warm up, start of the game and at the start of the second half. 2. Seating in technical areas will be limited due to social distancing, seats which may be used will be clearly marked. 3. Additional seating will be provided for both teams in the form of benches to each side of the technical areas. 4. The home medical room will be reserved solely for the use of Barrow AFC, a medical bed will be provided in the away dressing room for the visiting team. 5. The match balls will be sprayed with disinfectant before the game by Barrow AFC club staff. In line with EFL guidelines, the same	• Guidance for players & staff will be updated as and when new information and government guidelines are made available. • Barrow AFC will provide regular updates to players & staff regarding COVID procedures. A copy of this risk assessment will be made available to all players and staff. • Barrow AFC will be aware of any potential effects these measures will have on their employees. • All actions by Barrow AFC will be based on	2 2 2 2 2

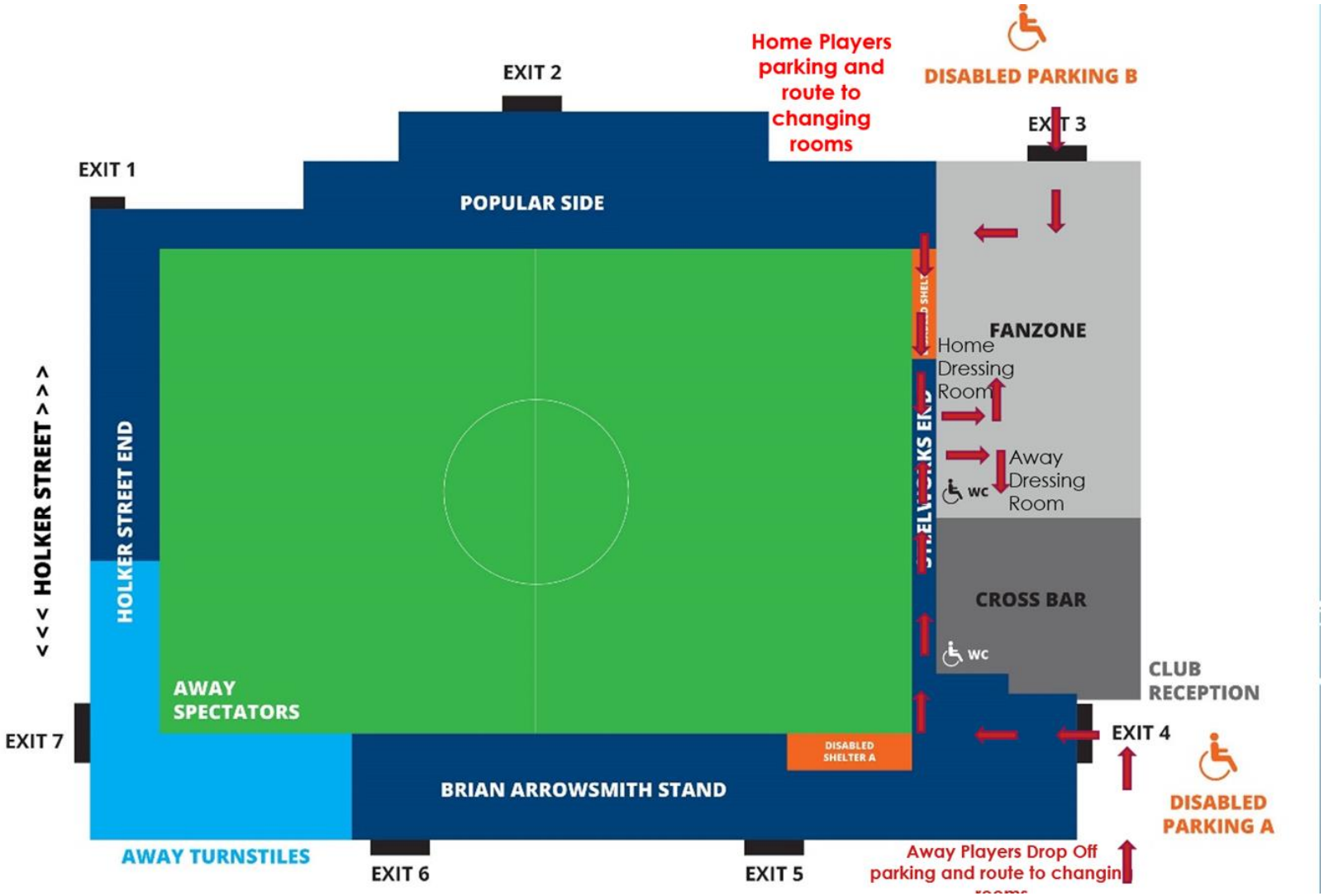
	match ball will be used throughout the game, unless it will cause an obvious delay to the game. In such a situation, ten footballs will be located around the pitch to be used. The original ball will be disinfected and placed in the space of the ball being used. 6. No fair play handshakes will take place before the game, players should take their starting positions. 7. A socially distanced coin toss will take place in the centre circle before the game. 8. After the game, players should refrain from shaking hands with the referees and opposition and should leave the field of play immediately, returning to the dressing rooms. 9. Clear signage in the dressing rooms will remind players not to spit during the game. 10. Prior to each game, at half time and immediately after the game, the corner flags, goal posts and match balls will be disinfected.	guidance from the EFL First Team Match Protocols from 2021/22	2 2 2 2 2

Media:

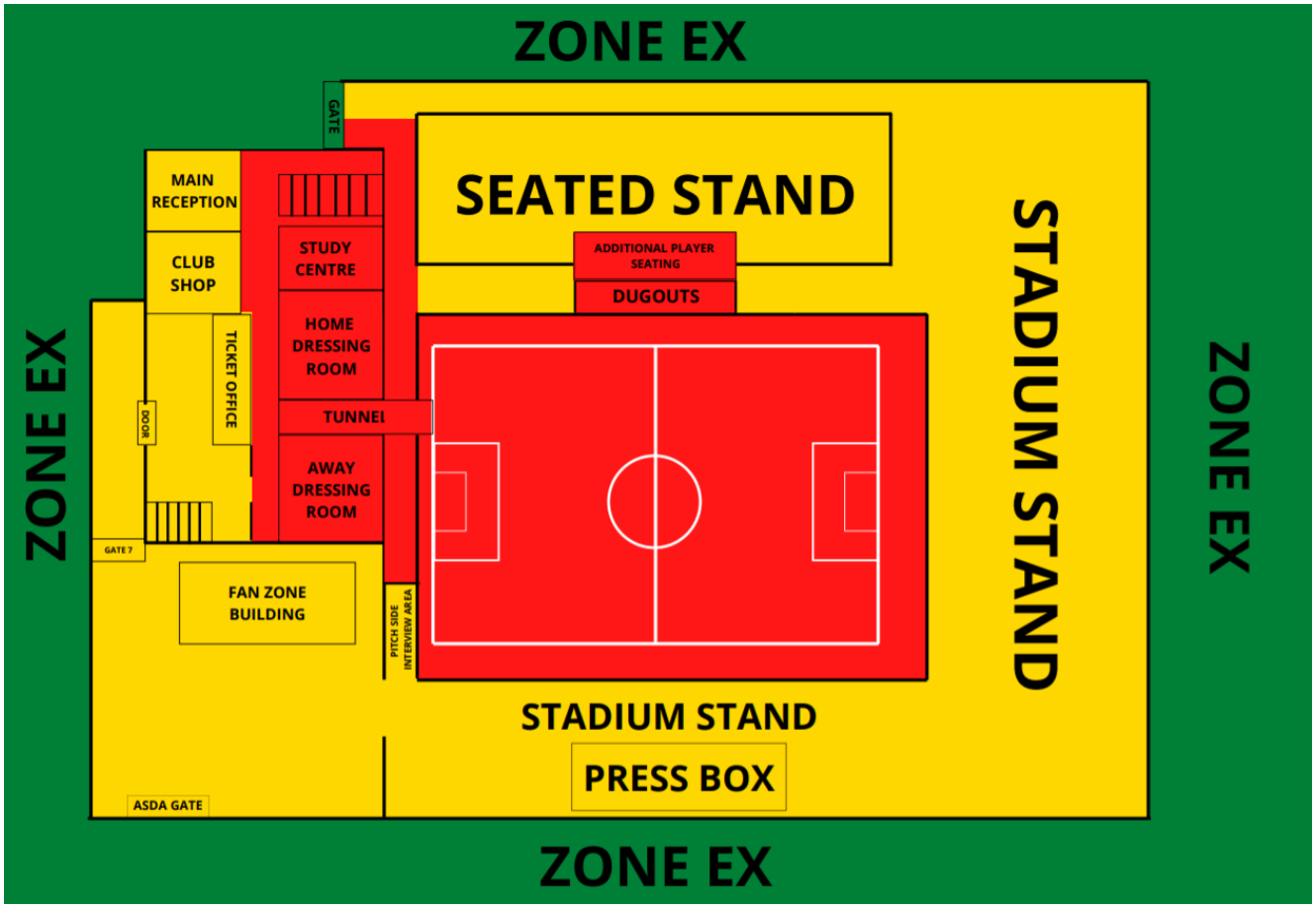
Hazard / Consideration	Control measures / steps taken to reduce risk to the lowest possible level	Further Actions / Comments	Mitigation Score: COMPLETED (2) IN PROGRESS (1) NOT IN PLACE (0)
Spread of Covid-19 by members of the media attending fixtures at the Dunes Stadium.	1. Face coverings must be worn AT ALL TIMES by members of the media during RED protocol and encouraged during Green Protocol 2. The media will be provided with accreditation for the correct area of the stadium and must stay within that zone. 3. The media will be directed to the press box through the fanzone and alongside the Cross Bar Building 4. Media will be encouraged to remain seated for the duration of the game. 5. All members of the media will be required to leave their contact details to assist with track and trace. Details will be confidentially held by the club for 14 days. 6. Interviews post-game will take	• Stage three protocols will be supplied to all members of the media attending fixtures at the Dunes Stadium. • All actions by Barrow AFC will be based on guidance from the EFL in relation to stage 3 – the return of competitive matches behind closed doors.	2 2 2 2 2 2

	place in a designated outside area at the Steelworks End of the ground and long armed microphones must be used.THEREFORE A PURPLE ZONE IS NOT REQUIRED		2

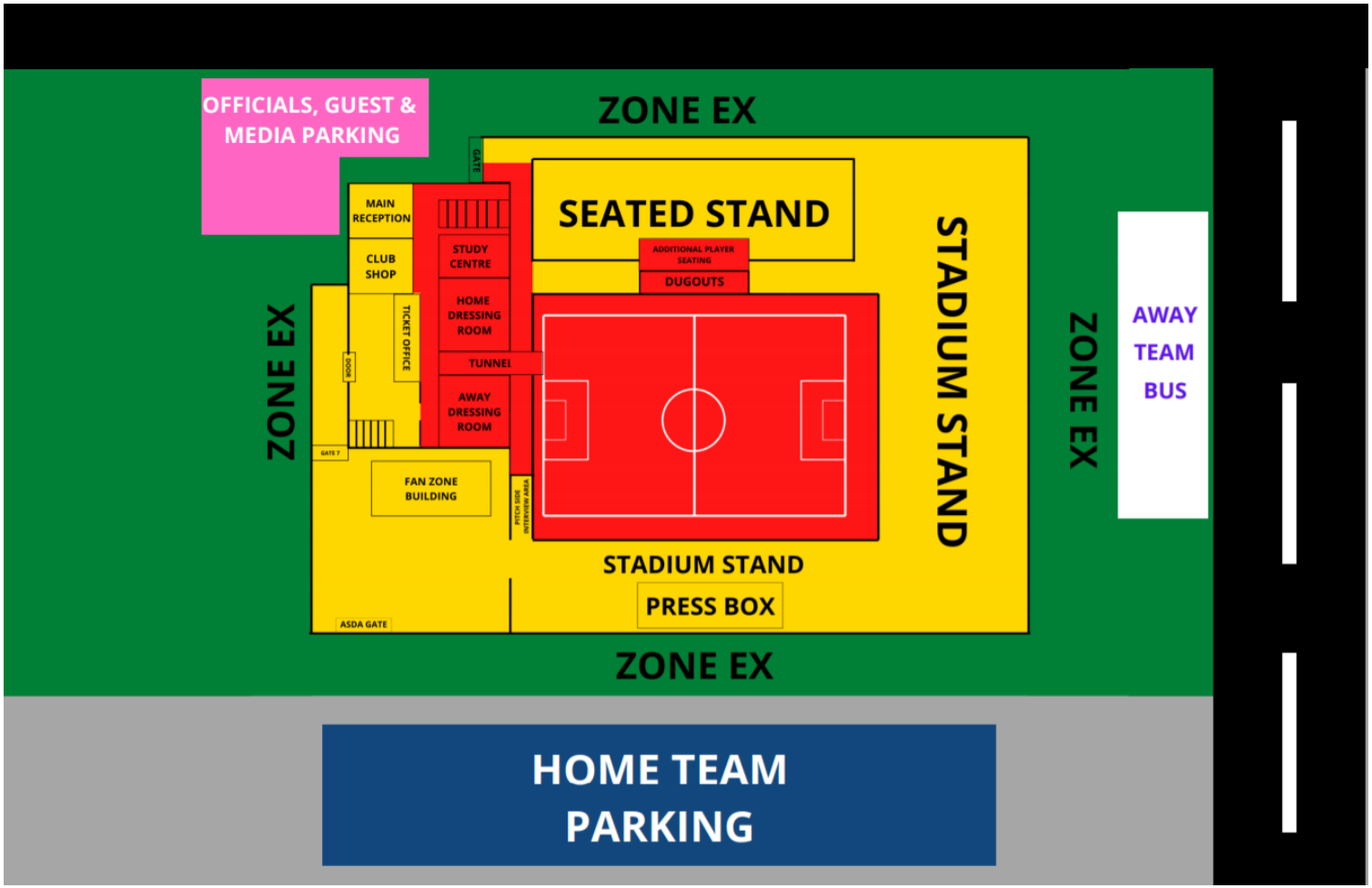
Appendix 2- Player Access Map- Season 20-21



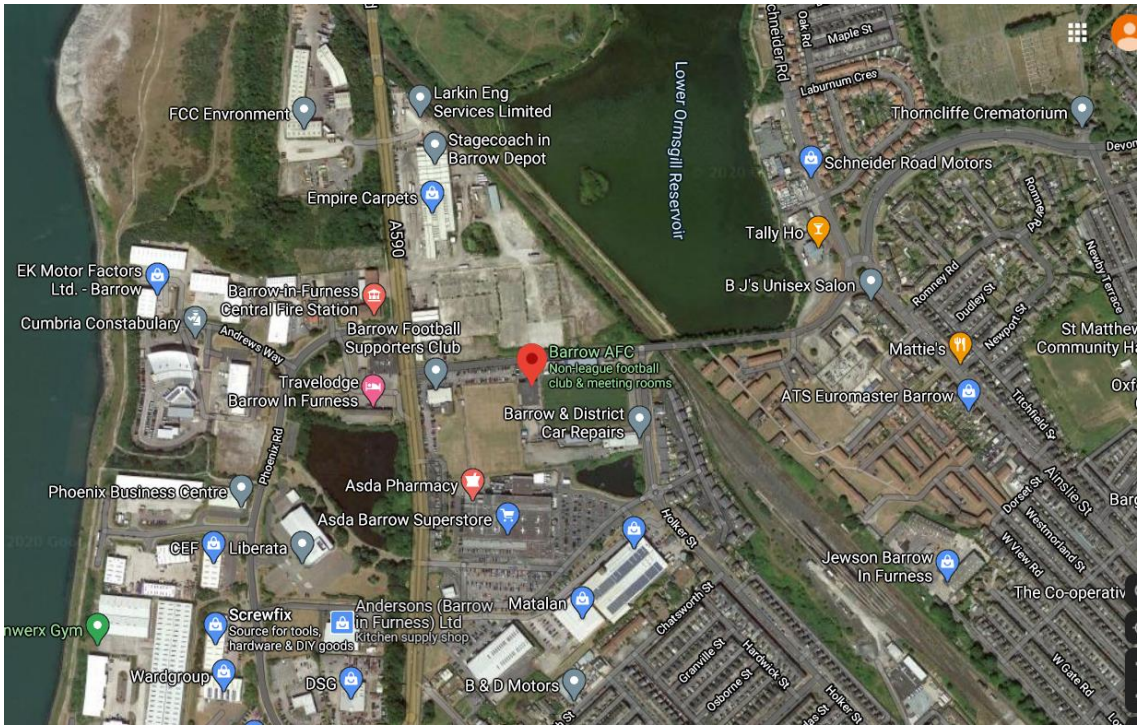
Appendix 3 – Red Zone Map 2021-22



Appendix 4- Parking Map and Arial Photograph- Players, Officials, Staff and Media- RED



Appendix 5 – Spectator Parking Options

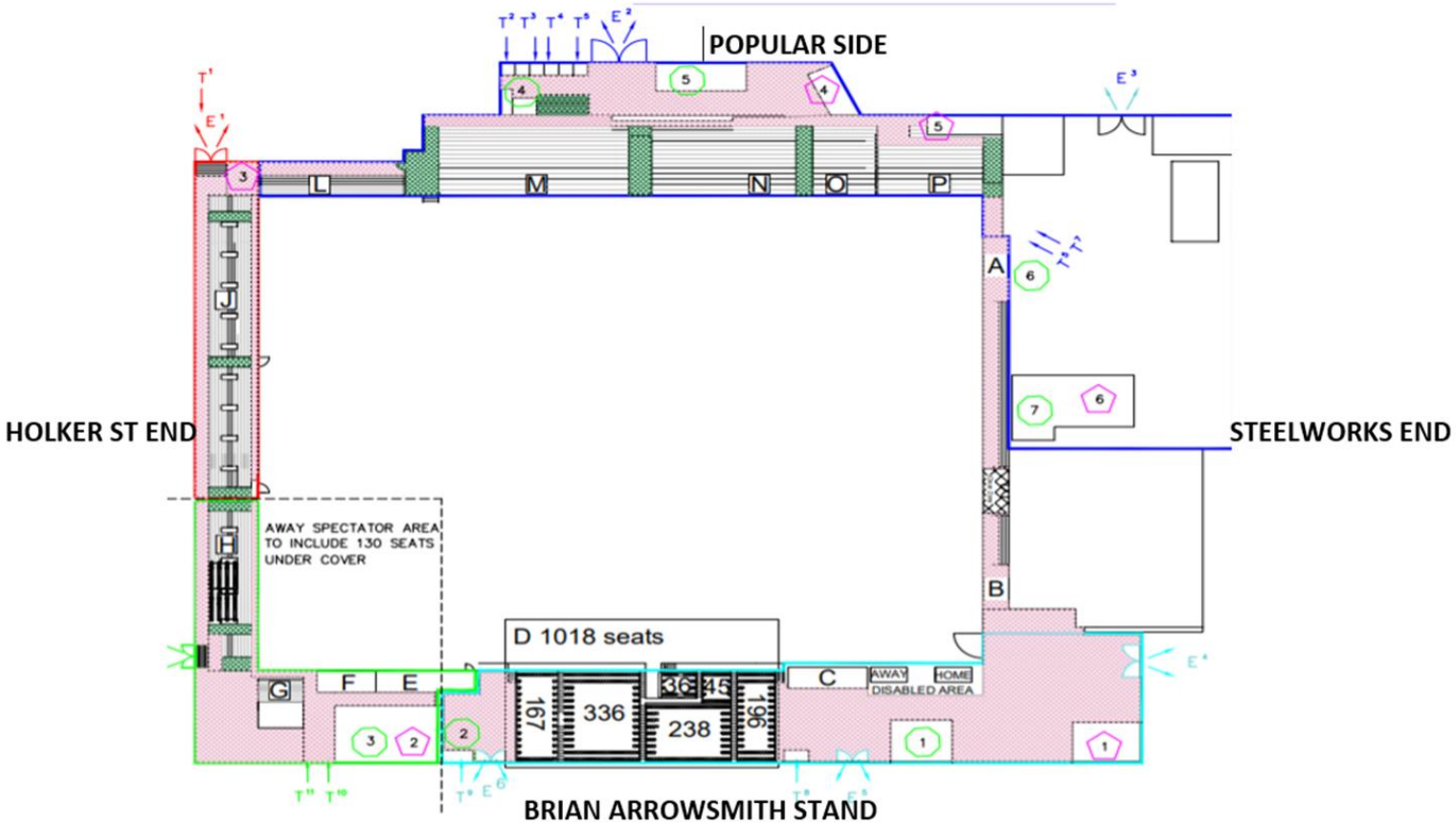


- Supporters, unless Blue Badge holders will be unable to park behind the Popular Side as this is now being used for players, staff and officials.
- We encourage walking to the ground where possible, or use of own transport
- If you are disabled supporter and a Blue Badge holder please contact the club directly on 01229 666010 and we will work to accommodate your parking and access needs
- After discussions with Cumbria Constabulary, we strongly recommend that supporters' park nearest to the side of the ground for their designated turnstile. Where possible has been calculated with your geographical area and common sense in mind, to ensure the safest and quickest access and egress.

Appendix 6- Stewarding Plan

We have kept the same stewarding plan as we would for a match with full capacity available. Crowd Assessors will also be social distancing observers.

Stewarding Ground Map (See Table Below)



Schedule 2

Safety Stewards

The Holder shall appoint Safety Stewards for the purposes and in such numbers as follows:

LOCATION	Door/Exit Stewards	Control Stewards	Sector Supervisor	Crowd Assessors	Gangway/Pitch Stewards	Fire Stewards
Brian Arrowsmith Stand	4	2	1	1	2	1
Holker St End	2	4	1	1	2	
Popular Side	2	2	2	1	7	1
Steelworks End/Cross Bar Building	1	2	1	1	2	
Car Parks	1	1				

Appendix 7– Indoor Cleaning Schedule- Including Toilets

	Frequency		Anti-Bacterial Must be used in all RED AREAS without Fail - Initial per day to confirm all complete					
Communal	**Daily**	**Twice Daily**	**M**	**T**	**W**	**T**	**F**	**Weekly**
Ensure External lobby clean from litter and presentable (inc. cigarette ends)		✓						
Empty external waste bins	✓							
Entrance Foyer hoover / Mop	✓							
Entrance Touch Points (door handles/hand & Kick plates)		✓						
Reception Area	✓							
Full Clean of toilets including floors	✓							
Toilet Check, Wipe Seats, Taps, under hand dryers, flush Handles, external door & stall handles/locks Basins & spot clean mirrors		✓						
Check Toilet Roll & Hand Soap		✓						
Clean Smoking Area / remove rubbish / Cigarette ends	✓							

Appendix 8 – Spectator Flow and Area Calculations with reference to Migration

(As agreed at the SAG Meeting in July 2021 and with Reference to the Green Guide)

The club will be dividing sections in different parts of the ground. Ticket areas have been sold on that basis. They will be arranged and managed by a series of signage and checks as to capacity on concourses, with a system of reporting through the stewards and club staff.
Due to the positioning of toilets and exits between the Popular Side and Holker St End, it is not envisaged that this will be demarcated by fences.

The appropriate measures of control are as follows:
Signage
System of Monitoring from the control point clearly explained in a appendix to the matchday plan
Control of Entry Points- Food Hut and two points to Fanzone at Half Time
We have assessed the area where movement is potentially increased and these are already sparsely populated

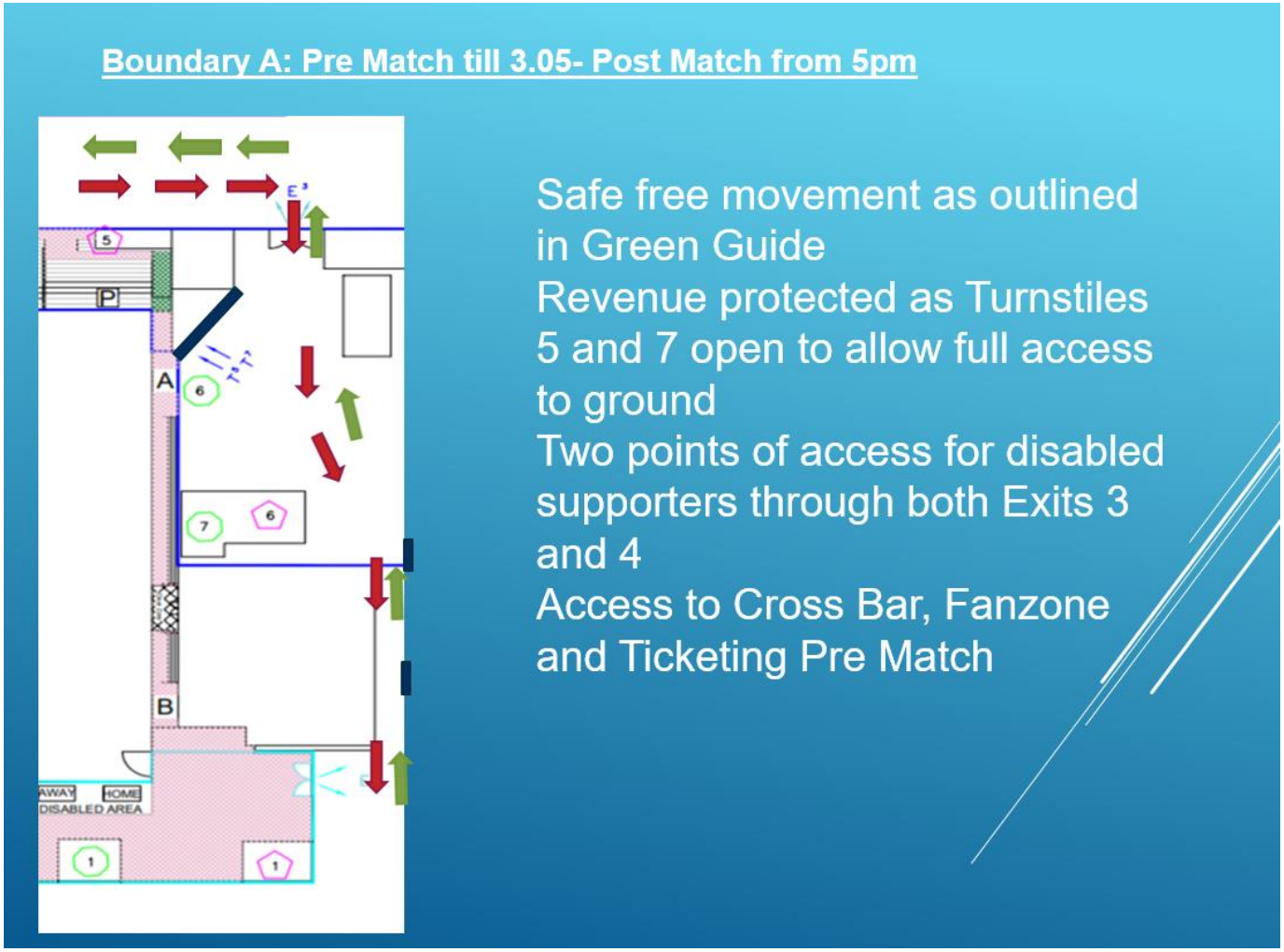
The Steelworks End has a current capacity of 0 and therefore also acts as a concourse and facilitates safe movement.

There will be a clear appendix in the matchday plan, with a system of tracking crowd movement through CCTV and visual checks.
Stewards will have a temporary barrier should congestion be a possiblilty which will be accompanied by a simultaneous announcement on the PA

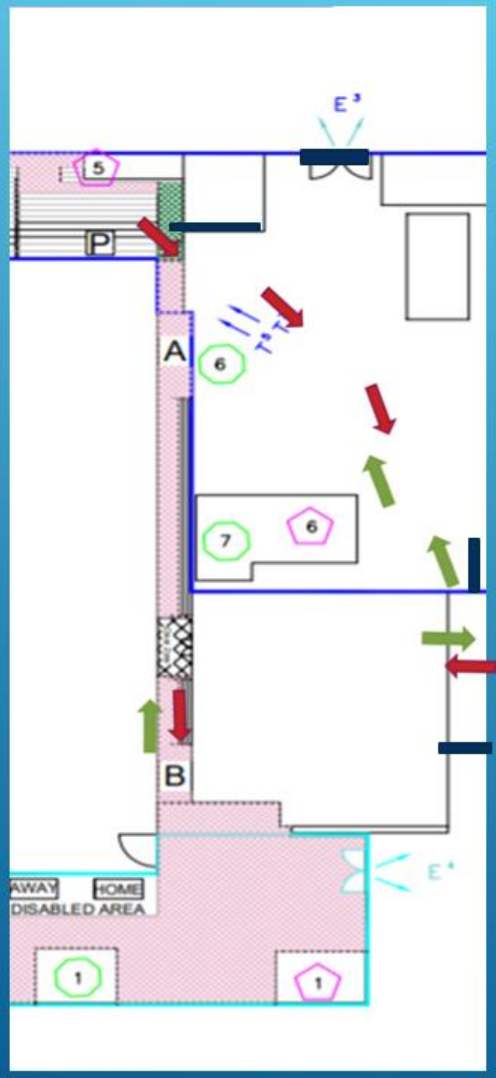
In order to comply with this guideline, access to the fanzone through areas A and B must be maintained as well as the current exits. This is then compliant with both the Equality Act 2010 and EFL Disability Guidelines.
In addition, during the match the area to Gate 3 must be accessible to ensure safe egress is available at all times.

Because positioning toilets in the Home Side of the HSE is not possible (as agreed last year) the alternative way of meeting the objectives is to offer increased options at the back of the popular side and taking extra measures to ensure migration of spectators does not overcrowd in areas of the ground.

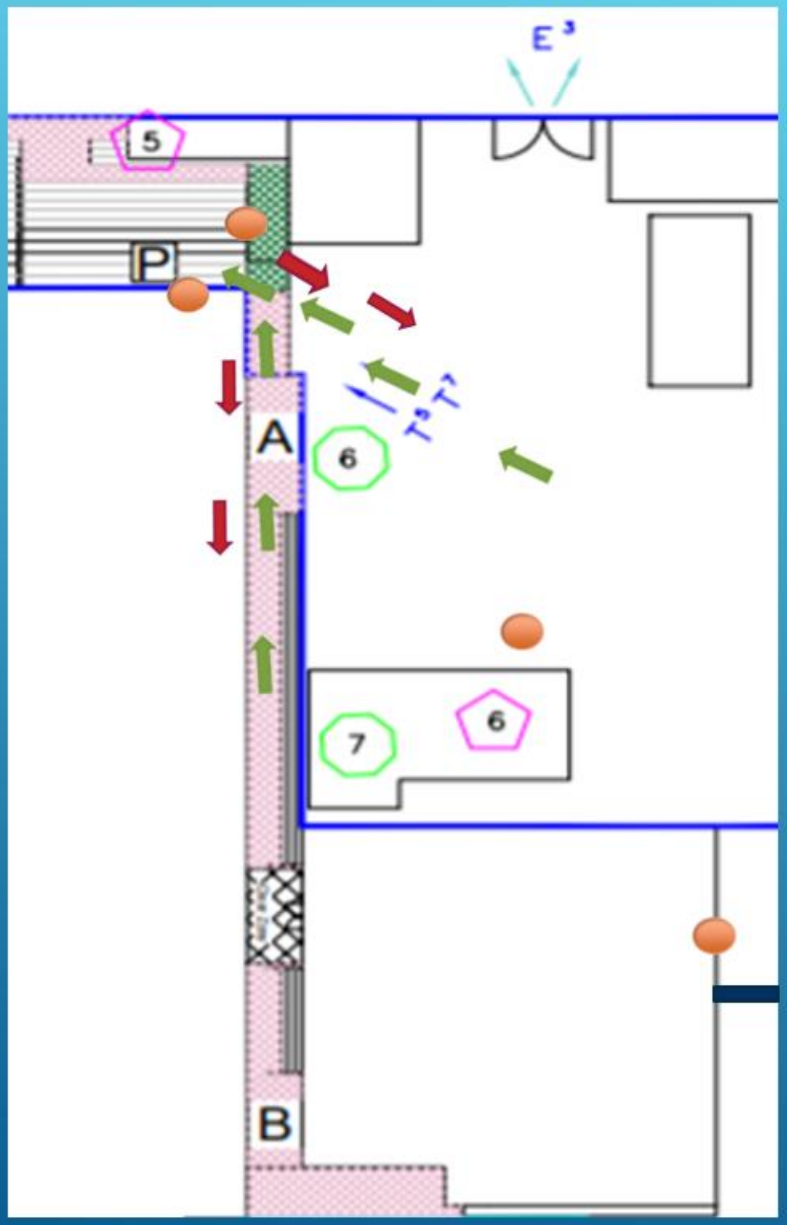
We do this by selling tickets for specific areas and then a series of warnings and signage to the support explain that if they permanently migrate from half time, this is against Ground Rules and they can be ejected and ultimately banned.
This will be backed up by media communications and explanations, also on the SLO podcast.



Boundary B: During Match till 3.05 till 5pm



Access to toilets and catering opportunities within the ground.
More access for disabled.
Enable to use the larger concourse, Fanzone and Cross Bar
Ground Rules still state support explain that if fans permanently migrate from half time they can be ejected and ultimately banned.
Revenue protection as no one can escape to alternative bars but both the X Bar and Fanzone can be fully utilised.



- Stewards performing visual check of flow. Check numbers entering at half time and leaving

Access/egress space varies but smallest point est 1.5m.

Half Time Capacity

Surface there has some steps so calculate 66 persons per minute over 5 minutes before and after half time on return = 330

Player and Official Information- 2021-22

This document was added to our match day information for visiting clubs with reference the EFL Season 21-22 Matchday Guidance

Plans for changing rooms and showering arrangements, including numbers of occupancy and arrangements in place to ensure adherence to Covid19 regulations.

Home Team Changing and Showering

Home Team

The Home Team will enter from the ASDA gate. They will be encouraged to wear face-masks.

The Home Team will proceed through the left-hand side of the players' tunnel and into the Home Changing Room

Away Team

The Away Team will alight from the bus at the Club Reception and proceed through the gate on to the West Terrace. They will be encouraged to wear face masks,

The Away Team will proceed through the right-hand side of the players' tunnel and turn right into the Away Changing Rooms.

Plans for PPE, especially facial coverings if RED Protocol is in operation

- ***We ask that facial coverings are worn at all times except the following:***

1) When players are warming up in their designated areas or playing I the match itself.

2) Where players are consuming food and drink provided

3) When Directors are in their designated room, pre match and at half time

Self Service teas and coffees will be available in the Home and Away Directors' areas along with hand sanitizers and wipes.

Visitors fill in an online questionnaire which details quarantine guidance

A declaration have been provided to both secretaries by e-mail and will be provided on entry. WHEN RED PROTOCOL

Plans for Scouts

- *Scouts will park in Parking Area B . They enter at the same door as Home and Away Directors at Club Reception.*
- *Scouts will be directed to and sit in the designated area of the Main Stand*

Plans for Directors and Guests

- *Directors will enter at the Club Reception and be directed to the area beneath the Stand, where toilet facilities will be available*
- *Directors will be directed to and sit in the designated Directors' Area of the Main Stand, through the West Terrace*

Plans for Match Officials: *Match officials will park in the club car park on Wilkie Road.They will pass through reception and will be escorted to the referees changing room via the corridor from reception to the player's tunnel. At the end of the game they will depart via the same route.*